



ITIL®4 Strategist: Direct, Plan, and Improve

COURSE OVERVIEW

This course provides IT leaders, practitioners, and support staff with the practical skills necessary to create a 'learning and improving' IT organization, with a strong and effective strategic direction. It provides practitioners with a practical and strategic method for planning and delivering continual improvement with the necessary agility. The course is based on the ITIL 4 best practice service value system featured in the latest guidelines.

As part of this course, all candidates will receive an exam voucher for the ITIL Strategist: Direct, Plan and Improve exam through Peoplecert. As of February 1, 2022, all exams will be administered in an online proctored format only. Exams can be scheduled at www.peoplecert.org.

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WHO WILL BENEFIT FROM THIS COURSE?

- Individuals continuing of their journey in service management
- ITSM managers and aspiring ITSM managers
- Managers of all levels involved in shaping direction and strategy or developing a continually improving team

PREREOUISITES

Candidates must hold the ITIL 4 Foundation certificate.

COURSE OBJECTIVES

- Understand the Key Concepts of Direct, Plan & Improve
- Understand the scope of what is to be directed and/or planned, and know how to use key principles and methods of direction and planning in that context
- Understand the role of governance, risk, and compliance (GRC) and know how to integrate the principles and methods into the service value system
- Understand and know how to use the key principles and methods of continual improvement for all types of improvements
- Understand and know how to use the key principles and methods of Communication and Organizational Change Management to direction, planning, and improvement
- Understand and know how to use the key principles and methods of measurement and reporting in direction, planning, and improvement
- Understand and know how to direct, plan and improve value streams and practices



COURSE OUTLINE

- Understand the following key terms:
 - Direction
 - Planning
 - Improvement
 - Operating Model
 - Methods
 - Risks
 - Scope of control
- Understand the differences between the following key concepts:
 - Vision and Mission
 - Strategy, Tactics, and Operations
 - Governance compliance and management
 - Policies, Controls, and Guidelines
- Understand the concepts of Value, Outcomes, Costs & Risks, and their relationships to direction, planning & improvement
- Identify the scope of control and within this:
 - Know how to cascade goals and requirements
 - o Know how to define effective policies, controls, and guidelines
 - Know how to place decision-making authority at the correct level
- Know how to ensure that controls are sufficient, but not excessive
- Know how to use the ITIL continual improvement model to improve the service value system. or any part of the SVS
- Know how to identify assessment objectives, outputs, requirements, and criteria
- Know how to select an appropriate assessment method for a particular situation
- Know how to define and prioritize desired outcomes of an improvement
- Know how to build, justify and advocate for a business case
- Know how to conduct:
- Improvement reviews
- Analysis of lessons learned
- Know how to embed continual improvement at all levels of the SVS
- Understand the nature, scope, and potential benefits of organizational change management
- Know how to use the key principles and methods of Communication & OCM
 - Identify and manage different types of stakeholders
 - Effectively communicate with and influence others
 - Establish effective feedback channels
- Know how to establish effective interfaces across the value chain
- Know how to define indicators and metrics to support objectives
- Understand the differences between value streams and practices and how those differences impact direction, planning, and improvement





- Know how to select and use the appropriate methods and techniques to direct, plan and improve value streams and practices.
 - Addressing the 4 dimensions
 - Applying the guiding principles
 - Value stream mapping
 - Optimization of workflow
 - Elimination of waste
 - Ensuring & utilizing feedback

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